

Te Tari Pūreke – Firearms Safety Authority

# Regulatory Strategy

2023–2027



May 2023



# **OUR VISION**

**THE POSSESSION AND USE OF FIREARMS IN  
AOTEAROA IS THE SAFEST IN THE WORLD**

# **OUR PURPOSE**

**TO EFFECTIVELY REGULATE THE LEGITIMATE  
POSSESSION AND USE OF FIREARMS TO KEEP  
ALL COMMUNITIES SAFE**



## FOREWORD

---

### Establishing Te Tari Pūreke – Firearms Safety Authority



**Andrew Coster**  
Commissioner  
of NZ Police

Kia ora koutou katoa

I would like to start by acknowledging the shuhada, survivors and affected whānau of the 15 March 2019 attack on the Christchurch masjidain. This was New Zealand's largest terrorist attack and mass homicide, taking the lives of 51 shuhada, injuring many others, and forever affecting the communities they came from.

The Royal Commission of Inquiry found there were clear failures and weaknesses in both the administration of the firearms regulatory system and the firearms licensing process. As Commissioner of Police, I accepted the findings and apologised that our administration of the Arms Act has not always been up to the required standard.

The firearms environment is complex and operates at the convergence between legitimate use of firearms, the criminal environment, and long-term legislative interventions.

I believe that to achieve the right outcomes for New Zealanders we need to manage the firearms regulatory system as a whole. Police's purpose is for everyone to be safe and feel safe. Having Police focused on addressing and preventing firearms crime in our communities with our partners, and Te Tari

Pūreke – Firearms Safety Authority as a dedicated branded business unit focusing on regulating the firearms system, will help us to achieve our vision of being the safest country in the world.

Police has a vital role to play in responding to the unlawful possession and use of firearms by working with our partners such as Customs to prevent the illegal import and export of firearms, our criminal investigation teams working on disrupting organised crime through targeted operations, and our prevention teams building strong partnerships with our partner agencies and communities.

A key part of making New Zealand the safest country is having a world class firearms licensing regime that is exacting in its ability to ensure the risk of inappropriate people having firearms is mitigated, allowing everyone to be safe and feel safe. This is a generational opportunity to improve the safety of New Zealanders.

The increased investment from government to support the establishment of Te Tari Pūreke will truly modernise the firearms regulatory system and provide regulatory oversight to ensure the possession and use of firearms in Aotearoa is the safest in the world.



## FOREWORD

---

### Becoming a world leader in firearms regulatory services



**Angela Brazier**  
Executive Director –  
Te Tari Pūreke  
Firearms Safety  
Authority

Tena koutou katoa

It is a privilege to lead the establishment of Te Tari Pūreke – Firearms Safety Authority, which will be a world leader in firearms regulatory services. I would like to acknowledge the efforts of our staff and communities that have made a strong contribution over the years to ensure New Zealanders feel safe and are safe.

Our vision is for the possession and use of firearms in Aotearoa to be the safest in the world. This means we need to maintain the balance of keeping our communities safe from firearms related harm while still enabling the safe and legitimate use of firearms in our communities.

Te Tari Pūreke will provide effective regulation of the licensing regime so only fit and proper people hold firearms licences. We will be proactive in our approach, keeping abreast of local and global environmental changes and apply intelligence-led and risk-based capabilities. At the same time, we will provide a faster and more efficient licensing process

that delivers a timely, robust, and high-quality service. We want to make it easy for all licence holders to interact with Te Tari Pūreke, and I am confident that this modernised approach to regulating the firearms environment will help to prevent unlawful possession and firearms-related harm.

I look forward to working with our partners and communities to establish a safe and effective firearms regulatory system for all New Zealanders. I believe that what we build now will endure for future generations and is a once in a lifetime opportunity to make the possession and use of firearms the safest in the world.

# INTRODUCTION

## Te Tari Pureke exists to support and protect our communities

**Firearms are an important part of New Zealand society. The regulation of firearms plays an important role in promoting safe and legitimate use of firearms.**

As the firearms regulator, we are responsible for overseeing the legitimate possession and use of firearms in Aotearoa. This includes ensuring that people understand and comply with the legislation to keep themselves and others safe. We also work collaboratively with our partners to help build and maintain a safe firearms regulatory system, where all New Zealanders can expect to be free from fear of violence or harm.

**The Arms Act 1983 provides a framework which seeks to protect the public from the harm that may be caused by the misuse of firearms. It confirms that possessing a firearm is a privilege, and allows fit and proper people to possess and use firearms for legitimate purposes.**

The Arms Legislation Act 2020 amended the Arms Act 1983 to establish a new firearms regulatory framework with greater oversight and stronger tools. The changes also introduced the creation of a firearms registry, strengthened and expanded the licensing system and addressed wider gaps and weaknesses in the existing legislation.

The Act also provides a framework that seeks to promote the safe possession and use of firearms and other weapons, while imposing controls on their possession and use to protect the public from harm. It outlines that the possession and use of a firearm is a privilege. It allows fit and proper people to possess and use firearms for legitimate purposes (such as for business, food gathering, recreational and sporting purposes) while mitigating the risk of misuse by placing limitations at critical control points in the system.

**In 2019, a terrorist attack took place on Christchurch masjidain. The 51 shuhada, 40 injured, survivors, witnesses and affected whānau are at the heart of our commitment to support and protect our communities.**

The Christchurch masjidain attacks on 15 March 2019 brought into stark relief weaknesses in both the legislation and the operationalisation of the firearms regulatory system. In past decades there has been underinvestment in people and systems, leading to a lack of licensing, prevention, education and compliance capabilities. After the masjidain attacks, immediate changes to legislation were made, prohibiting firearms with the potential for significant harm if misused or used with criminal intent, and providing for their buyback.

A Royal Commission of Inquiry into the attack was completed in late 2020. The Inquiry made further specific recommendations relating to creating a more efficient and effective risk-based firearms licensing system.

## OUR VISION O MĀTOU MOEMOEĀ

The possession and use of firearms in Aotearoa  
is the safest in the world

## OUR PURPOSE O MĀTOU WHĀINGA

To effectively regulate the legitimate possession  
and use of firearms to keep all communities safe

### OUR OUTCOMES NGĀ WHĀINGA

- » Improve **Safety and Wellbeing** by enabling the safe and lawful supply, possession, and use of firearms, without diminishing individual and collective wellbeing
- » Reduce **Risk and Harm** by mitigating risks and addressing specific harms, including those relating to criminal activity and negligence
- » Build and Maintain **Trust and Confidence** by providing efficient, effective, and fair services, and developing sustainable and purposeful relationships across the regulatory system
- » Demonstrate **Regulatory Stewardship** through good regulatory practice, regularly monitoring, reviewing, and reporting on the regulatory system
- » Contribute to **Equitable Outcomes** by partnering to identify and address inequitable outcomes for Māori and all communities

### HOW WE WORK HE PĒHEA E MAHIA AI E TĀTOU

- » Enabling and promoting safety
- » Committed to service excellence
- » Collaboration
- » Engage, Educate, Encourage and Enforce
- » Risk-based proportionate interventions
- » Te Ao Māori mindset
- » Intelligence-led
- » System-wide view

### WHO WE ARE O TĀTOU TĀNGATA

- » Valued and trusted professionals
- » Safe and feel safe
- » Equipped, enabled and skilled
- » High-performing
- » Fair and unbiased
- » Diverse and inclusive
- » Considered and reflective

We are grounded in the principles of Te Tiriti and te ao Māori to support better outcomes for Māori and all our communities

#### Our Principles:

#### MANAAKITANGA

Manaakitanga will underpin our way of working. Our work helps protect people from harm and our approach will be based on mutual respect and caring for people

#### WHAKAPONO

We will act with consistency in our commitment to others. We will operate as an organisation that can be trusted

#### WHANAUNGATANGA

We will develop good working relationships with a wide range of stakeholders across the firearms regulatory system. Whanaungatanga is essential for effective regulation

#### Our Values:

Professionalism

Respect

Integrity

Māori and the Treaty

Empathy

Valuing Diversity

# OUR PURPOSE AND REGULATORY ROLE

Our purpose is to effectively regulate the legitimate possession and use of firearms to keep all communities safe

## Te Tari Pūreke – Firearms Safety Authority

Te Tari Pūreke was launched on 30 November 2022, and is New Zealand's first dedicated firearms regulatory authority. We are responsible for overseeing the lawful possession of firearms in New Zealand, to ensure possession is limited to those who are fit and proper to possess firearms, and that owners comply with their legal obligations.

Te Tari Pūreke is transitioning from being an administrator of the Arms Act to becoming a modern, effective regulator. We apply a graduated response model, that is risk-based and intelligence-led to interventions across the firearms regulatory system. This will enable us to be responsive to challenges and opportunities that arise.

We have four core functions:

- » to effectively implement the firearms licensing system
- » to manage the firearms registry
- » to educate people to enable compliance with legislative responsibilities
- » to promote the legitimate and safe use of firearms

## Te Tari Pūreke has responsibilities under the Arms Act 1983

Our regulatory role is grounded in the purpose and principles of the Arms Act 1983.

**Purpose** – “promote the safe possession and use of firearms and other weapons” and “impose controls on the possession and use of firearms and other weapons”

**Principles** – “that the possession and use of arms is a privilege” and “that persons authorised to import, manufacture, supply, sell, possess, or use arms have a responsibility to act in the interests of personal and public safety”

### Who and what we regulate

- » Firearms licence holders
- » Dealers
- » Clubs
- » Ranges
- » Collectors
- » Other Endorsement holders
- » Permit holders
- » Visitors

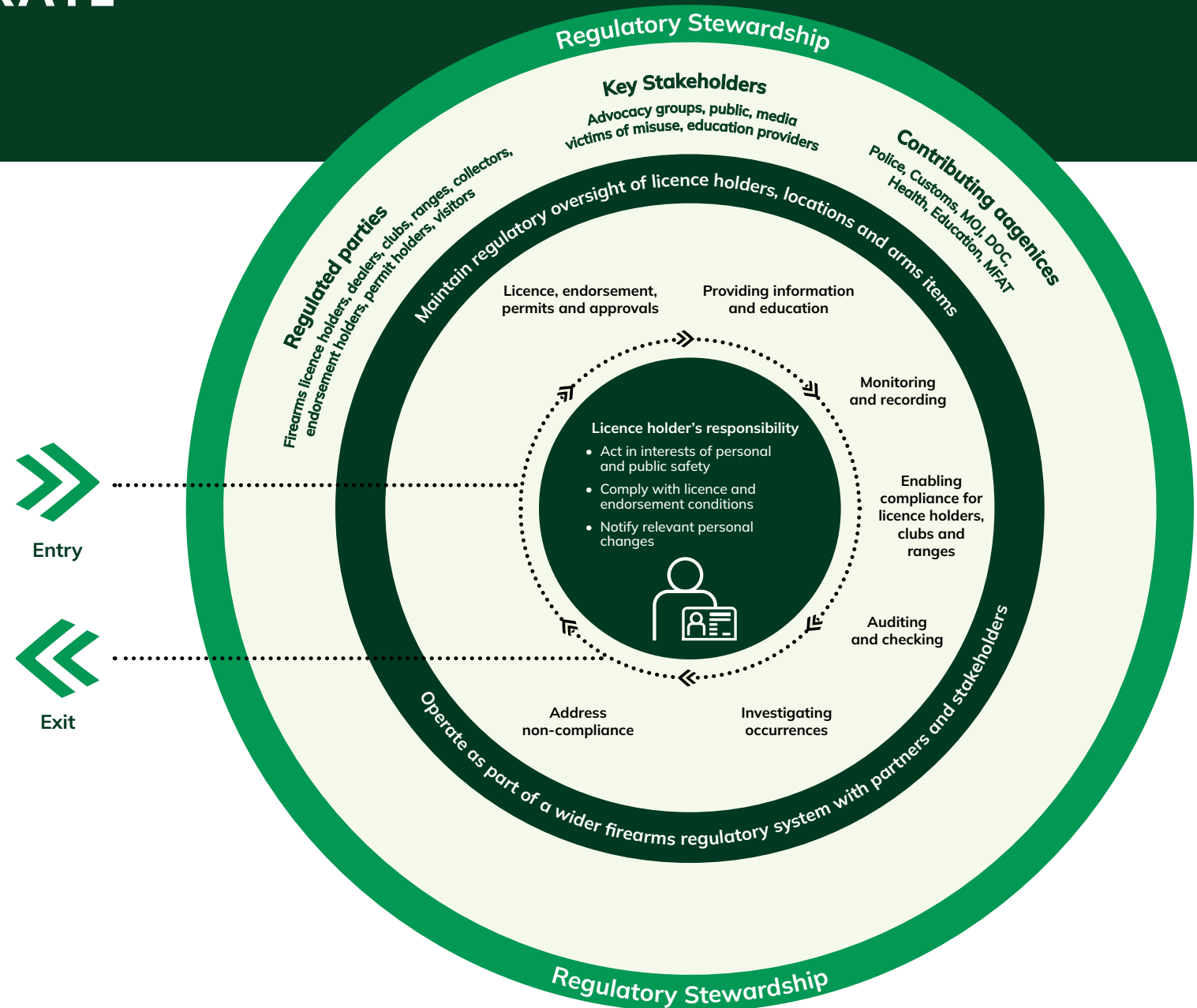
### Activities we regulate

- » Import
- » Sale and supply
- » Receipt
- » Transfer
- » Transport
- » Storage
- » Use
- » Manufacturing (including assembly and conversion)
- » Destruction

# HOW WE OPERATE

This diagram shows the pathway to lawful use and possession within the firearms regulatory system, through the licensing process, whereby licence applicants enter the system, and once approved, become regulated parties.

Through the effective stewardship of this regulatory environment we contribute to safety outcomes while enabling the legitimate use and possession of firearms by licence holders for sport, business, recreation and food gathering.





# OUR REGULATORY SYSTEM

## The system in which we operate

### The system we regulate

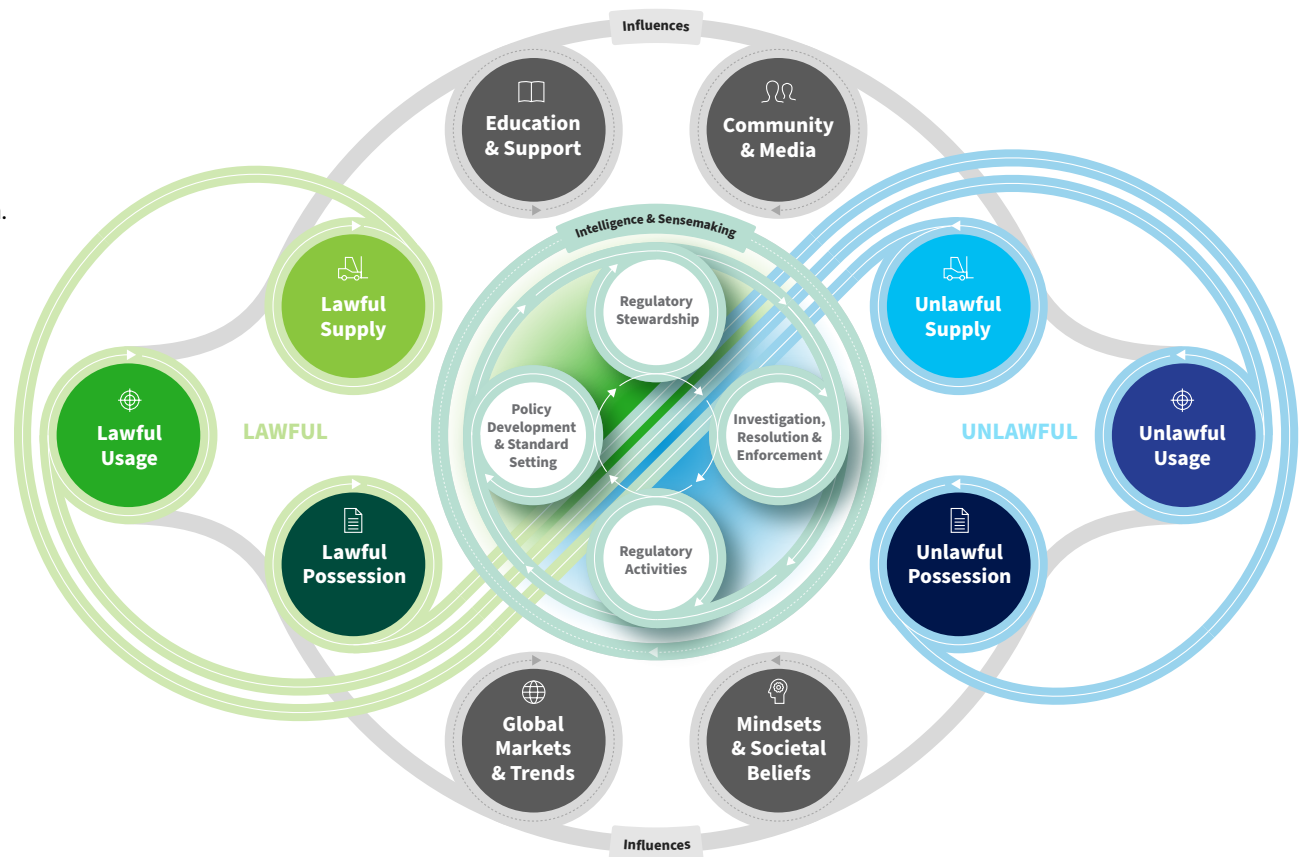
The firearms regulatory system is human-centred, and spans across lawful and unlawful behaviours and activities. The lawful/unlawful divide is not always clear cut at a systems level (despite the existence of legislation), because it is based on both intent and action. While firearms exacerbate risk and severity of harm, safety is created (or reduced) through human activity.

The focus of the Regulator is therefore both within the lawful side through a process of standard setting, monitoring, engagement, encouragement and education, and the unlawful side through a process of investigation, resolution and enforcement.

### Our approach

We adopt a whole-of-system approach, recognising the requirement for a longitudinal lifecycle view of regulation. We take a proactive stance in addressing the challenges and opportunities, working collaboratively with key stakeholders within the firearms regulatory system, and monitoring and developing the regulatory system.

To maintain the trust and confidence of the public and our staff, we invest in efficient, effective and fair interventions that manage risk while enabling the safe use and possession of firearms.



# OUR STEWARDSHIP ROLE



## Stewardship of New Zealand's firearms regulatory system is held by the Commissioner of Police.

Te Tari Pūreke takes a holistic view across the firearms regulatory system to better understand the interactions, behaviours, actors, levers for change, and act upon this understanding in order to improve firearms safety and reduce firearms-related harm.

This includes the monitoring, reviewing and reporting on existing regulatory systems and implementation support for changes to regulatory systems and good regulatory practice.

Te Tari Pūreke works proactively with the people, communities, and stakeholders across the firearms regulatory system to ensure our regulatory framework is fit for purpose and to identify opportunities to improve regulatory settings.

#### STAKEHOLDERS - LAWFUL SUPPLY

Lawful supply is created and maintained when regulated parties undertake their importing, manufacturing, supplying and selling activities legitimately. This includes parties and stakeholders such as: **Firearms Licence Holders, Dealers, Retailers, NZ Customs, MFAT, Freight and Post, Te Tari Pūreke - Permits**

#### STAKEHOLDERS - LAWFUL USAGE

Lawful usage is the responsibility to act in the interest of personal and public safety, and can be promoted and supported through a number of stakeholders within the system, such as: **Firearms Licence Holders, Dealers, Trainers, User Communities (Clubs and Ranges), NZ Police Iwi and Communities & Frontline, Te Tari Pūreke - Licensing, Partnerships & Clubs and Ranges**

#### STAKEHOLDERS - LAWFUL POSSESSION

The lawful possession of firearms is a privilege based on fit and proper assessment at an individual level, this decision making involves a number of stakeholders such as: **Te Tari Pūreke - Operations, Permits and Endorsements, Intelligence, Health Practitioners, NZ Public, Firearms Community Representatives**

#### STAKEHOLDERS - GLOBAL MARKET & TRENDS

Global markets, trends and events can effect our regulatory system, as they may influence behaviours, public interest, topical items, access to information and innovation. Stakeholders can be found in this area, such as: **International Research and Evidence groups, International Law Enforcement and Regulatory Bodies, International Media, Global Firearms Communities**

#### STAKEHOLDERS - EDUCATION & SUPPORT

Availability of education and support can effect our regulatory system, as it influences levels of knowledge and understanding, supports service accessibility and awareness, and create barriers/enablers within the system. Stakeholders can be found in this area, such as: **Te Tari Pūreke - Partnerships, Learning and Development, Compliance, Firearms Training Instructors and Courses, Supported Resolution Programs, Community Support Services**



#### STAKEHOLDERS - REGULATORY FUNCTIONS

Those working within the system across all regulatory functions, including law enforcement, policy-making, regulatory activities and stewardship come together to facilitate system level impacts, interventions and opportunities. Such as: **Te Tari Pūreke, NZ Police, NZ Customs, MFAT, Advisory and Oversight Groups (MAAG & FSOG), Central and Local Government**

#### STAKEHOLDERS - UNLAWFUL SUPPLY

Unlawful supply may be used for the accessing of firearms, parts and ammunition. Regulatory function groups work alongside us within this space to identify, prevent and disrupt, such as: **Te Tari Pūreke - Permits, NZ Police Intelligence & Investigations, NZ Customs Intelligence & Investigations**

#### STAKEHOLDERS - UNLAWFUL USAGE

The divide between unlawful/lawful activity is not always clear cut at a systems level, due to it being based on both intent and action. Dependent on the the intent and action, we will work with regulatory function groups who play a role within the graduated response model, such as: **NZ Police - Response, Investigations & Prosecutions, Te Tari Pūreke - Resolutions**

#### STAKEHOLDERS - UNLAWFUL POSSESSION

Unlawful possession can exist across the system with differing intent and cause, and is detected/responded to proportionately through the graduated response model, such as: **NZ Police - Frontline, Response, Investigations & Prosecutions, Te Tari Pūreke - Resolutions**

#### STAKEHOLDERS - COMMUNITY & MEDIA

Community and media can effect our regulatory system, as they influence behaviours, public interest, political agenda, topical items, and access to information. Stakeholders can be found in this area such as: **Firearms User Communities, Representative Groups, Mainstream News and Media Outlets, NZ literature and magazines, Social Media Figures**

# OUR REGULATORY APPROACH

## How we work

### ENGAGE, EDUCATE, ENCOURAGE AND ENFORCE

We have a range of tools available to support people, communities and stakeholders to comply with the legislation and to promote safe firearm and ammunition storage, transportation, possession and use within our communities. We apply a graduated response model to manage risks and mitigate potential threats within the regulatory system.

### ENABLING AND PROMOTING SAFETY

We work together with regulated parties to ensure everyone understands what is expected of them and how they can comply. We work collaboratively across the firearms regulatory system to leverage other parties' capabilities and channels for the development and delivery of safety awareness.

### COMMITTED TO SERVICE EXCELLENCE

Across Te Tari Pūreke, we recognise the importance of being committed to efficient service delivery. We need to be professional, proactive and responsive in our focus on capability, continuous improvement, and utilising regulatory tools.

### INTELLIGENCE-LED

We use information and insights to create actionable intelligence. We are moving towards real time insight supporting all our operational decisions. Intelligence drives our strategic and tactical decision-making, including knowing where and when to direct resources to realise our vision and purpose.



### SYSTEM-WIDE VIEW

We recognise the importance of understanding our communities and landscape. Knowing our iwi, communities and people, how they are impacted by our regulations, their behaviours and influences, and what barriers and enablers they are facing within our system is crucial to ensuring we are delivering effective service and outcomes.

### RISK-BASED PROPORTIONATE INTERVENTIONS

We proportionally respond to risk, and address challenges and opportunities. We will ensure we are driving proportionate interventions through varying our delivery of regulatory services to suit different risk profiles, and respond proportionally to the contextual risk (perceived or actual) that is present.

### TE AO MĀORI MINDSET

Our engagement with communities, entities and individuals will be consistent with the principles – whakapono, manaakitanga, and whanaungatanga. We will engage respectfully to build a shared understanding of what is needed to reduce the risk of harm and ensure the safe use of legitimate firearms in New Zealand.

### COLLABORATION

We work with others to:

- deliver responses, policy and strategy
- facilitate safety and compliance through relationships
- leverage information and expertise

While we must maintain our independence as a regulator, the benefit from being part of Police is valuable. We will collaborate with Police in sharing information and insights to strengthen investigations and intelligence.





**Te Tari Pūreke**  
Firearms Safety Authority

# WHO WE ARE AND WHERE WE ARE GOING



# WHO WE ARE

Being an effective regulator is enabled by our people, our leadership, and our culture

## Our People

Te Tari Pūreke aligns with the NZ Police PRIMED values, which set the expectations for how our people behave and act everyday. Police's values of professionalism, respect, integrity, commitment to Māori and the Treaty, empathy and valuing diversity set the expectations for how our people behave and act every day, influencing how we as a regulator engage with the firearms system.

To be truly successful, our people need to feel valued and have a sense of ownership over the direction we are heading. It's important we all understand our desired outcomes and use them to set the tone for how we work every day. We need to equip ourselves, enable each other, reflect on how we do things, and support each other to be our best.

Our people understand the responsibilities of being an efficient, effective and fair regulator, and represent Te Tari Pūreke with this in mind.

## Our Leadership

People should feel safe at work and able to give their best every day. It's leaders who enable this, by the culture they create in their teams. We want people to bring their real selves to work – they need to feel safe to be themselves in the work environment.

Leadership is not about leading some while others get left behind – it's about fostering an environment that brings out everyone's best and in a way that they feel valued, and set the tone for how we regulate.

Our leaders support their teams through Te Tari Pūreke's regulatory maturity journey to deliver world leading services to the New Zealand firearms community and stakeholders.

## Our Culture

If we are to be successful we need a culture based on collective values, which we reflect in our actions and decisions. It will take each of us playing our part to contribute to shared outcomes for our communities.

It's about the mindset we bring to our role, the example we set, and the way we approach every interaction. Bringing humanity to every interaction means we recognise that no one is perfect and that we make mistakes. It is how we reflect on and respond to these events within our approach to regulatory stewardship that makes a difference.

## Who we are

- » Valued and trusted professionals
- » Safe and feel safe
- » Equipped, enabled and skilled
- » High-performing
- » Fair and unbiased
- » Diverse and inclusive
- » Considered and reflective

# OUR STRATEGIC SHIFTS

## Our roadmap to deliver the regulatory strategy

Our strategic shifts illustrate our journey from establishing and developing ourselves as the firearms regulator and evolving to become a world-class leader in firearms regulatory services.

We have identified four strategic shifts that will enable our 2023 – 2027 Regulatory Strategy.

1. Establishing Te Tari Pūreke
2. Delivering efficient and effective services
3. Building enduring partnerships and engagement
4. Enhancing system oversight

### These shifts align with our outcomes:

- » Improve **Safety and Wellbeing** by enabling the safe and lawful supply, possession, and use of firearms, without diminishing individual and collective wellbeing
- » Reduce **Risk and Harm** by mitigating risks and addressing specific harms, including those relating to criminal activity and negligence
- » Build and Maintain **Trust and Confidence** by providing efficient, effective, and fair services, and developing sustainable and purposeful relationships across the regulatory system
- » Demonstrate **Regulatory Stewardship** through good regulatory practice, regularly monitoring, reviewing, and reporting on the regulatory system
- » Contribute to **Equitable Outcomes** by partnering to identify and address inequitable outcomes for Māori and all communities



# Establishing Te Tari Pūreke

Establishing Te Tari Pūreke sees us implement an intelligence-led, risk-based regulatory approach. By establishing and developing an effective regulatory capability and culture, we will ensure that the possession and use of firearms in Aotearoa is the safest in the world.

## Links to our Outcomes

- » Build and Maintain Trust and Confidence
- » Demonstrate Regulatory Stewardship

## CURRENT AREAS OF FOCUS

### Embedding of the unit

- » Embed the branded business unit (hosted within Police) and transform the operating model.
- » Policies and procedures will be completed by 2023.

### Regulatory approach

- » Establishment of the foundations of an intelligence-led, risk-based approach will be completed by 2023.
- » A capability uplift plan will be established to develop the maturity of these regulatory capabilities.

### Culture action plan

To become a world-class, modern regulator we are developing a culture action plan to identify the activities that will lead to a culture of service excellence and that of a responsive regulator.

### Our people

Having the right capacity and capability is crucial. As at 2023, Te Tari Pūreke will have substantially increased our workforce to deliver the needs of an effective regulator.

We are supporting our employees (current and future) through the development of an employee value proposition, career pathways and support for overall professionalism of their careers.

We are also developing training for the development of our regulatory approach, the implementation of new legislation, the new firearms registry, and a learning and development framework.

### Leadership capability development

The leadership required to be both an effective regulator and regulatory steward requires a focus on leadership development. Our leadership development plan will include cross-agency leadership training to enhance our capability.





## Delivering Efficient and Effective Services

### Links to our Outcomes

- » Build and Maintain Trust and Confidence
- » Reduce Risk and Harm

Since 2019, there have been a multitude of legislative changes to the Arms Act 1983 which have significantly strengthened its effectiveness, and the ability of Police, as the firearms regulator, to ensure the licensing regime is fit for purpose. There have also been increased operational efficiencies through improvements in firearms staff vetting, training and licence application processes.

Effective regulation is delivered through continually understanding the regulatory system and adapting regulatory practices.

Over the next five years, our policies, processes, systems and people capability will continue to be enhanced and improved to ensure a modern, world-class firearms regulatory system.

### CURRENT AREAS OF FOCUS

---

#### Legislation recommendations

Embedding of legislative changes will significantly enhance our ability to deliver effective regulatory service and improve performance in regards to recommendations made by the Royal Commission of Inquiry.

#### The firearms registry

The introduction of the Registry in June 2023 will be transformational to how we manage, and have oversight of, the firearms regulatory system. The Registry will link firearms to licence holders, so Te Tari Pūreke and Police will have a clear picture of the lawfully-held firearms stock in Aotearoa and will improve their ability to trace firearms. It will also assist licence holders to meet their obligation to ensure they sell or loan their firearms to only those holding a current firearms licence.

#### Improving operational processes

Digital modernisation will make it easier to apply for and manage the licence application process, reducing processing times and enhancing the experience for those using the system. As part of the recent amendments to the Arms Act, the licence application process now includes the assessment of clearly defined 'fit and proper' criteria for those applying for a licence, ensuring a high standard is met for those wanting to own a firearm.

#### Improved information sharing

Making information sharing easier across government agencies will ensure firearms vetting assessments are rigorous and increase our understanding of potential harms to be addressed.



## Building Enduring Partnerships and Engagement

### Links to our Outcomes

- » Build and Maintain Trust and Confidence
- » Increase Safety and Wellbeing

**Our role as an effective regulator is dependent on us leading an integrated regulatory system through high trust and sustainable relationships. This reinforces that our goals for the firearms regulatory system will not be able to be achieved alone. It is our role to bring others together, across government and within communities, to work collectively to achieve our outcomes.**

We also have an obligation to those not directly involved with the firearms system (and the New Zealand public) to provide assurance that our approach and interventions will keep New Zealand safe.

### CURRENT AREAS OF FOCUS

---

#### Capability development

We will build strong capability to engage and build sustainable partnerships, including dedicated resources to engage more effectively with Māori.

#### Working with our communities to deliver firearms system safety and awareness

Establishment of the Partnerships Team, to work with our stakeholders and communities to collectively deliver firearms safety initiatives that are tailored to the need.

#### Working with system partners and agencies

We will develop robust working relationships with system partners and agencies to understand the needs, risks and current issues of the firearms system and jointly deliver required responses to ensure the safety of our communities.

The firearms system impacts on both user and non-user communities. We will work with those who are not directly involved with the firearms system to gain insight, support safety and awareness measures. We will also engage with those that have some indirect involvement such as health practitioners.



## Enhancing System Oversight

A critical foundation for establishing Te Tari Pūreke is embedding and advancing effective oversight, monitoring and leadership of the firearms regulatory system.

### CURRENT AREAS OF FOCUS

---

#### Firearms regulatory system oversight

Given the range of agencies involved, a cross-agency oversight function has been established to oversee the firearms system.

This function will provide strategic direction and clear prioritisation of resources to drive firearms system performance.

Focus over the next 12 months will be embedding this cross-agency collaborative approach.

### Links to our Outcomes

- » Demonstrate Regulatory Stewardship
- » Contribute to Equitable Outcomes

#### Firearms regulatory system model and performance framework

Strong governance and accountability is achieved through effective oversight of the firearms regulatory system. Supporting the governance board and their regulatory stewardship accountabilities, Te Tari Pūreke is developing a firearms regulatory ecosystem model and performance framework which will help us understand the impact of legislative interventions and overall firearms system performance.

This will provide an understanding of the interrelated components of a complex system, by mapping system flows and how they relate to the presence of firearms and firearms-related harm that will yield insights into how the systems operates and identify system-level opportunities and interventions.

# MOVING TO THE FUTURE STATE

## 1. ESTABLISHING TE TARI PŪREKE

An established and effective regulator, which is safety-focused and forward-thinking. Robust, intelligence-led capability enables risk-based proportionate responses as well as a system-wide understanding of the firearms system and the impact of our efforts.

### STAGE 1 – Establish 2022–23

- » Embed branded unit
- » Set foundations for being risk-based and intelligence-led
- » Develop culture action plan

### STAGE 2 – Develop 2023–24

- » Uplift capability across people, culture, leadership and performance

### STAGE 3 – Evolve 2024–26

- » Prepare for independent review of Te Tari Pūreke in 2026

## 2. DELIVERING EFFICIENT AND EFFECTIVE SERVICES

A well-governed and effective firearms regulatory system that promotes trust and confidence through the safe possession and use of firearms.

### STAGE 1 – Establish 2022–23

- » Embed legislative changes
- » Introduce the Firearms Registry
- » Introduce a strong and robust compliance model

### STAGE 2 – Develop 2023–24

- » Enhance Firearms Registry functionality and cross-agency information sharing
- » Embed existing service improvements into practice

### STAGE 3 – Evolve 2024–26

- » Optimisation of our processes, policies, procedures and systems



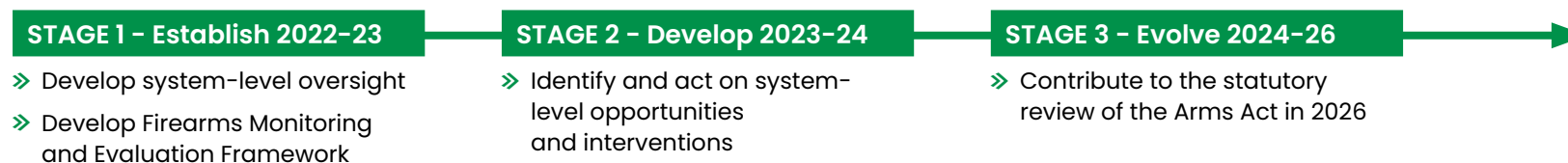
### 3. BUILDING ENDURING PARTNERSHIPS AND ENGAGEMENT

High trust, sustainable relationships are built across the system, our communities and regulated parties.



### 4. ENHANCING SYSTEM OVERSIGHT

Te Tari Pūreke is a responsive regulator in a modern, fit for purpose, world-class firearms regulatory system.



# HOW WE REPORT PROGRESS

## Reporting progress on implementing our regulatory strategy

### Firearms Regulatory System Oversight



### Our oversight and lines of accountability

Te Tari Pūreke will provide quarterly tracking of progress against our Strategic Shifts, regular operational reporting to stakeholders and advisory groups, input into NZ Police annual report, and system performance reporting to governance groups such as the Firearms System Oversight Group (FSOG).

In line with the 2020 OAG Report, an independent review of the [Firearms Regulator] will begin in 2026, to align with the statutory review of the Arms Act 1983. To support this, Te Tari Pūreke will also develop and produce a system-wide Firearms Monitoring & Evaluation Framework, which will work to evaluate the extent to which changes to firearms regulation have made Aotearoa safer, and publicly report the findings to ensure trust and confidence in their administration of firearms legislation.

# OUR NAME



**‘Ka maru koe i tōku pūreke, he kahu pītongatonga.’**

‘You shall be sheltered by my rain cape, an impervious garment.’

— Te Ōtapeehi (Ngāti Matakore of Ngāti Maniapoto)



**We have been gifted a Māori name which was managed by a member of the Commissioner’s Māori Focus Forum and representative for the King’s office, Rahui Papa.**

In 1822 Hongi Hika and a large contingent of Ngāpuhi, armed with muskets, attacked Waikato. Te Wherowhero, the Waikato leader, had retreated up the valley of the Waipā River to a pā of Ngāti Matakore hapū. Here he asked its chief, Te Ōtapeehi, if he was able to shelter him. The pēpeha gives this well-remembered reply in which the rain cape stands for the promised protection.

## **Tari**

office or department

## **Pū**

weapon, common for firearms

## **Reke**

inquiry or investigation

## **Pūreke**

cloak of protection

## **Te Tari Pūreke**

office of enquiries into firearms



**Te Tari Pūreke**  
Firearms Safety Authority



**Te Kāwanatanga o Aotearoa**  
New Zealand Government

